

## 6600 Hastings College of the Law

Hastings College of the Law was founded in 1878 by Serranus Clinton Hastings, the first Chief Justice of the State of California. On March 26, 1878, the Legislature provided for affiliation with the University of California. Hastings is the oldest law school and one of the largest public law schools in the West. Policy for the College is established by the Board of Directors and is carried out by the Chancellor, Dean, and other officers of the College. The Board has 11 directors: one is an heir or representative of S.C. Hastings and the other 10 are appointed by the Governor and approved by a majority of the Senate. Directors serve for twelve-year terms. Hastings is a charter member of the Association of American Law Schools and is fully accredited by the American Bar Association. The juris doctor degree is granted by The Regents of the University of California, and is signed by the President of the University of California and the Chancellor and Dean of Hastings College of the Law.

The mission of the University of California, Hastings College of the Law is to provide an academic program of the highest quality, based upon scholarship, teaching, and research, to a diverse student body and to assure that its graduates have a comprehensive understanding and appreciation of the law and are well trained for the multiplicity of roles they will play in a society and profession that are subject to continually changing demands and needs.

Because an institution's programs drive the need for infrastructure investment, each entity has a related capital outlay program to support this need. For the specifics on the Hastings College of the Law's Capital Outlay Program see "Infrastructure Overview."

### 3-YR EXPENDITURES AND POSITIONS (Summary of Program Requirements)

	Positions			Expenditures		
	2006-07	2007-08	2008-09	2006-07*	2007-08*	2008-09*
10 Instruction	112.7	116.5	124.5	\$14,451	\$15,676	\$17,485
30 Academic Support--Law Library	22.7	22.8	22.8	3,489	3,781	3,994
40 Student Services	30.6	32.6	32.6	8,201	9,271	11,021
50 Institutional Support	60.9	59.8	61.8	8,109	9,168	10,234
60 Operation and Maintenance of Plant	4.9	3.8	3.8	3,930	2,490	2,513
70 Extramural	-	-	-	12,434	11,424	32,501
<b>TOTALS, POSITIONS AND EXPENDITURES (All Programs)</b>	<b>231.8</b>	<b>235.5</b>	<b>245.5</b>	<b>\$50,614</b>	<b>\$51,810</b>	<b>\$77,748</b>

FUNDING		2006-07*	2007-08*	2008-09*
0001 General Fund		\$10,671	\$10,631	\$11,239
0814 California State Lottery Education Fund		162	178	178
0993 University Funds--Unclassified		27,347	29,577	33,830
9994 Extramural Funds		12,434	11,424	32,501
<b>TOTALS, EXPENDITURES, ALL FUNDS</b>		<b>\$50,614</b>	<b>\$51,810</b>	<b>\$77,748</b>

### LEGAL CITATIONS AND AUTHORITY

#### DEPARTMENT AUTHORITY

Education Code, Section 92200 et seq.

### MAJOR PROGRAM CHANGES

- Consistent with the Higher Education Compact the Governor entered into with the University of California and California State University, the workload budget reflects a 5 percent increase of \$531,000 for basic budget and core instructional support for Hastings College of the Law.
- The workload budget reflects an increase in fee revenue of \$4.9 million associated with an 18 percent scheduled fee increase that has been adopted by the Hastings Board of Directors.

### BUDGET-BALANCING REDUCTIONS

- The Budget includes a General Fund reduction of \$1.1 million in 2008-09. The budget balancing reduction includes:
- A reduction of \$252,000 from Institutional Support.
- An unallocated reduction of \$872,000.

\* Dollars in thousands, except in Salary Range.

## 6600 Hastings College of the Law - Continued

## DETAILED BUDGET ADJUSTMENTS

	2007-08*			2008-09*		
	General Fund	Other Funds	Positions	General Fund	Other Funds	Positions
<b>Baseline Adjustment Descriptions</b>						
• Increase Basic Budget Support by 4.0 Percent Per Higher Education Compact	\$-	\$-	-	\$425	\$-	-
• Add 1.0 Percent for Core Instructional Support Needs Per Compact	-	-	-	106	-	-
• Increase Funding for Retired Annuitant Benefit Costs	-	-	-	77	-	-
• Adjustments for Student Fee Revenues	-	362	-	-	5,254	-
• Miscellaneous Baseline Adjustments in Extramural and Other Non-State Funds	-	3,585	-	-	24,023	-
• Adjust Lottery Revenues	-	-18	-	-	-18	-
<b>Totals, Baseline Adjustments</b>	<b>\$-</b>	<b>\$3,929</b>	<b>-</b>	<b>\$608</b>	<b>\$29,259</b>	<b>-</b>
<b>TOTALS, BUDGET ADJUSTMENTS</b>	<b>\$-</b>	<b>\$3,929</b>	<b>-</b>	<b>\$608</b>	<b>\$29,259</b>	<b>-</b>
<b>Other Adjustments <sup>11</sup></b>						
• Budget-Balancing Reductions	-	-	-	-1,124	-	-
<b>REVISED TOTALS, BUDGET ADJUSTMENTS</b>	<b>\$-</b>	<b>\$3,929</b>	<b>-</b>	<b>-\$516</b>	<b>\$29,259</b>	<b>-</b>

<sup>11</sup> These dollars and PYs are included in the General Government agency, therefore not included in the other fiscal statements for this department. These totals are also not included in the applicable Summary Schedules for this department.

## 6600 Hastings College of the Law - Continued

### Student Fees Per Annual Full-Time Student (Whole Dollars)

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>
Full-Time Equivalent Students .....	1,264	1,263	1,225
Resident Students <sup>1</sup> :			
Enrollment Fees .....	\$19,725	\$21,303	\$26,003
Activity Fees .....	82	82	82
Academic Enhancement Fee .....	200	200	-
Exam Materials and Processing Fee .....	120	120	-
Health Insurance Fee <sup>2,3</sup> .....	1,707	2,035	2,035
Health Services Fee <sup>2</sup> .....	356	380	380
<b>Totals, Resident Fees</b> .....	<b>\$22,190</b>	<b>\$24,120</b>	<b>\$28,500</b>
Non-Resident Students <sup>1</sup> :			
Non-Resident Tuition .....	\$11,225	\$11,225	\$11,225
Resident Student Fees Charged to Non-Residents .....	22,190	24,120	28,500
<b>Totals, Non-Resident Fees</b> .....	<b>\$33,415</b>	<b>\$35,345</b>	<b>\$39,725</b>

<sup>1</sup> Student Fees are subject to change without notice.

<sup>2</sup> The Health Insurance and Health Services Fees for 2008-09 will be determined in Spring 2008.

<sup>3</sup> The Health Insurance Fee may be waived with proof of alternative coverage.

## 6600 Hastings College of the Law - Continued

### PROGRAM DESCRIPTIONS (Program Objectives Statement)

#### 10 - INSTRUCTION PROGRAM

The Instruction program is designed to provide thorough and systematic instruction in those branches of the law, which will best prepare students for their responsibilities to the community as members of the legal profession. It is composed of three elements: classroom, theory-practice, and instructional support. Through these elements, students receive a combination of theoretical instruction, practical experience, specialized training as lawyers, and necessary support services.

The principal objectives of the program are to: (1) develop in the students the required competency in substantive law demanded by the legal profession; (2) develop students' skills in research and writing; (3) provide students with an adequate background in the law through the study of the development of the legal system and the role of the legal profession, both in the United States and abroad; (4) instill in students, through theory-practice clinical courses, a level of professional competence and skill that will shorten the period of training in the law office; and (5) develop special skills in advocacy for trial lawyers.

#### 30 - ACADEMIC SUPPORT PROGRAM-LAW LIBRARY

The primary objective of the Law Library is to support the legal education curriculum of Hastings by providing sufficient access to reference and research materials to allow students and faculty members to research questions of law in preparation for classroom presentations and assignments, for moot court, trial practice, legal clinic assignments, and to support legal scholarships. A secondary objective of the Law Library is to support the legal research needs of the larger community, including local attorneys.

#### 40 - STUDENT SERVICES PROGRAM

The Student Services program includes Admissions, Records, Financial Aid, Career Services, the Academic Support Program, the Legal Education Opportunity Program (LEOP) and the Disability Resource Program. Through these offices, students are provided a fair system for admittance to the law school and information about their academic performance. Students are assisted in securing necessary financial assistance to complete the instructional program, and are also assisted in identifying employment opportunities. Supportive services include academic advising, accommodations for students with disabilities, the Academic Support Program, which provides analytical skills and writing instruction to qualifying students, and the LEOP program, which includes small group tutorials and other services to supplement regular instructional activities for the educationally, socially, economically, or otherwise disadvantaged students. In 2007-08, the 246 LEOP students comprised 19 percent of the student body.

#### 50 - INSTITUTIONAL SUPPORT PROGRAM

The Institutional Support program includes Executive Management and Management Support, Personnel, Fiscal Services, Public Safety, Community Relations and Administrative Services. This program provides administrative support to all the programs provided by the Hastings College of the Law.

### DETAILED EXPENDITURES BY PROGRAM (Program Budget Detail)

		<u>2006-07*</u>	<u>2007-08*</u>	<u>2008-09*</u>
<b>PROGRAM REQUIREMENTS</b>				
<b>10</b>	<b>INSTRUCTION</b>			
	<b>State Operations:</b>			
0001	General Fund	\$4,011	\$4,098	\$4,294
0814	California State Lottery Education Fund	162	178	178
0993	University Funds--Unclassified	<u>10,278</u>	<u>11,400</u>	<u>13,013</u>
	<b>Totals, State Operations</b>	<b>\$14,451</b>	<b>\$15,676</b>	<b>\$17,485</b>
<b>ELEMENT REQUIREMENTS</b>				
<b>10.10</b>	<b>Classroom</b>	<b>\$10,557</b>	<b>\$11,783</b>	<b>\$13,333</b>
	<b>State Operations:</b>			
0001	General Fund	2,918	3,068	3,264
0814	California State Lottery Education Fund	162	178	178
0993	University Funds--Unclassified	7,477	8,537	9,891
<b>10.20</b>	<b>Theory Practice</b>	<b>\$3,506</b>	<b>\$3,497</b>	<b>\$3,617</b>
	<b>State Operations:</b>			
0001	General Fund	984	925	897
0993	University Funds--Unclassified	2,522	2,572	2,720
<b>10.35</b>	<b>Instructional Support</b>	<b>\$388</b>	<b>\$396</b>	<b>\$535</b>

\* Dollars in thousands, except in Salary Range.

## 6600 Hastings College of the Law - Continued

	<u>2006-07*</u>	<u>2007-08*</u>	<u>2008-09*</u>
<b>State Operations:</b>			
0001 General Fund	109	105	133
0993 University Funds--Unclassified	279	291	402
<b>PROGRAM REQUIREMENTS</b>			
<b>30 ACADEMIC SUPPORT--LAW LIBRARY</b>			
<b>State Operations:</b>			
0001 General Fund	\$979	\$1,000	\$991
0993 University Funds--Unclassified	<u>2,510</u>	<u>2,781</u>	<u>3,003</u>
<b>Totals, State Operations</b>	<b>\$3,489</b>	<b>\$3,781</b>	<b>\$3,994</b>
<b>PROGRAM REQUIREMENTS</b>			
<b>40 STUDENT SERVICES</b>			
<b>State Operations:</b>			
0001 General Fund	\$2,301	\$2,452	\$2,735
0993 University Funds--Unclassified	<u>5,900</u>	<u>6,819</u>	<u>8,286</u>
<b>Totals, State Operations</b>	<b>\$8,201</b>	<b>\$9,271</b>	<b>\$11,021</b>
<b>ELEMENT REQUIREMENTS</b>			
<b>40.10 Admissions and Enrollment Management</b>	<b>\$575</b>	<b>\$589</b>	<b>\$613</b>
<b>State Operations:</b>			
0001 General Fund	161	156	152
0993 University Funds--Unclassified	414	433	461
<b>40.20 Records Office</b>	<b>\$355</b>	<b>\$401</b>	<b>\$420</b>
<b>State Operations:</b>			
0001 General Fund	100	106	104
0993 University Funds--Unclassified	255	295	316
<b>40.30 Financial Aid</b>	<b>\$5,685</b>	<b>\$6,473</b>	<b>\$8,109</b>
<b>State Operations:</b>			
0001 General Fund	1,596	1,712	2,012
0993 University Funds--Unclassified	4,089	4,761	6,097
<b>40.40 Student Placement</b>	<b>\$428</b>	<b>\$517</b>	<b>\$540</b>
<b>State Operations:</b>			
0001 General Fund	120	137	134
0993 University Funds--Unclassified	308	380	406
<b>40.50 Legal Education Opportunity Program</b>	<b>\$360</b>	<b>\$314</b>	<b>\$332</b>
<b>State Operations:</b>			
0001 General Fund	101	83	82
0993 University Funds--Unclassified	259	231	250
<b>40.60 Academic Support Program</b>	<b>\$283</b>	<b>\$310</b>	<b>\$324</b>
<b>State Operations:</b>			
0001 General Fund	79	82	80
0993 University Funds--Unclassified	204	228	244
<b>40.70 Disability Resource Program</b>	<b>\$228</b>	<b>\$420</b>	<b>\$428</b>
<b>State Operations:</b>			
0001 General Fund	64	111	107
0993 University Funds--Unclassified	164	309	321
<b>40.80 Student Services Office</b>	<b>\$216</b>	<b>\$168</b>	<b>\$176</b>
<b>State Operations:</b>			
0001 General Fund	60	44	44
0993 University Funds--Unclassified	156	124	132
<b>40.90 Student Orientation and Graduation</b>	<b>\$71</b>	<b>\$79</b>	<b>\$79</b>

\* Dollars in thousands, except in Salary Range.

## 6600 Hastings College of the Law - Continued

	<u>2006-07*</u>	<u>2007-08*</u>	<u>2008-09*</u>
<b>State Operations:</b>			
0001 General Fund	20	21	20
0993 University Funds--Unclassified	51	58	59
<b>PROGRAM REQUIREMENTS</b>			
<b>50 INSTITUTIONAL SUPPORT</b>			
<b>State Operations:</b>			
0001 General Fund	\$2,277	\$2,423	\$2,596
0993 University Funds--Unclassified	<u>5,832</u>	<u>6,745</u>	<u>7,638</u>
<b>Totals, State Operations</b>	<b>\$8,109</b>	<b>\$9,168</b>	<b>\$10,234</b>
<b>ELEMENT REQUIREMENTS</b>			
<b>50.10 Executive Management and Management Support</b>	<b>\$3,754</b>	<b>\$4,468</b>	<b>\$4,848</b>
<b>State Operations:</b>			
0001 General Fund	1,054	1,181	1,203
0993 University Funds--Unclassified	2,700	3,287	3,645
<b>50.20 Human Resources</b>	<b>\$357</b>	<b>\$417</b>	<b>\$383</b>
<b>State Operations:</b>			
0001 General Fund	100	110	95
0993 University Funds--Unclassified	257	307	288
<b>50.30 Fiscal Services</b>	<b>\$1,157</b>	<b>\$1,396</b>	<b>\$1,456</b>
<b>State Operations:</b>			
0001 General Fund	325	369	361
0993 University Funds--Unclassified	832	1,027	1,095
<b>50.40 Public Safety</b>	<b>\$1,036</b>	<b>\$1,038</b>	<b>\$1,088</b>
<b>State Operations:</b>			
0001 General Fund	291	274	270
0993 University Funds--Unclassified	745	764	818
<b>50.50 Community Relations</b>	<b>\$1,043</b>	<b>\$1,036</b>	<b>\$1,077</b>
<b>State Operations:</b>			
0001 General Fund	293	274	267
0993 University Funds--Unclassified	750	762	810
<b>50.60 Administrative Services</b>	<b>\$762</b>	<b>\$813</b>	<b>\$1,382</b>
<b>State Operations:</b>			
0001 General Fund	214	215	400
0993 University Funds--Unclassified	548	598	982
<b>PROGRAM REQUIREMENTS</b>			
<b>60 OPERATION AND MAINTENANCE OF PLANT</b>			
<b>State Operations:</b>			
0001 General Fund	\$1,103	\$658	\$623
0993 University Funds--Unclassified	<u>2,827</u>	<u>1,832</u>	<u>1,890</u>
<b>Totals, State Operations</b>	<b>\$3,930</b>	<b>\$2,490</b>	<b>\$2,513</b>
<b>ELEMENT REQUIREMENTS</b>			
<b>60.10 Building Services</b>	<b>\$525</b>	<b>\$867</b>	<b>\$867</b>
<b>State Operations:</b>			
0001 General Fund	147	229	215
0993 University Funds--Unclassified	378	638	652
<b>60.20 Building Maintenance</b>	<b>\$3,405</b>	<b>\$1,623</b>	<b>\$1,646</b>
<b>State Operations:</b>			
0001 General Fund	956	429	408
0993 University Funds--Unclassified	2,449	1,194	1,238

\* Dollars in thousands, except in Salary Range.

## 6600 Hastings College of the Law - Continued

	2006-07*	2007-08*	2008-09*
<b>PROGRAM REQUIREMENTS</b>			
<b>70 EXTRAMURAL</b>			
<b>Extramural Funds:</b>			
9994 Extramural Funds	<u>\$12,434</u>	<u>\$11,424</u>	<u>\$32,501</u>
<b>Totals, Extramural Funds</b>	<b>\$12,434</b>	<b>\$11,424</b>	<b>\$32,501</b>
<b>ELEMENT REQUIREMENTS</b>			
<b>Extramural Funds:</b>			
70.10 Instruction and Research	1,246	1,844	1,746
70.20 Public and Professional Services	48	95	95
70.30 Academic Support	34	95	95
70.40 Student Services	259	285	285
70.50 Institutional Support	474	805	805
70.60 Operation and Maintenance of Plant	4,502	1,700	-
70.70 Auxiliary Enterprises	4,712	5,366	28,242
70.80 Student Financial Aid	1,159	1,234	1,233
<b>TOTALS, EXPENDITURES</b>			
State Operations	38,180	40,386	45,247
Extramural Funds	<u>12,434</u>	<u>11,424</u>	<u>32,501</u>
<b>Totals, Expenditures</b>	<b>\$50,614</b>	<b>\$51,810</b>	<b>\$77,748</b>

## EXPENDITURES BY CATEGORY (Summary By Object)

1 State Operations	Positions			Expenditures		
	2006-07	2007-08	2008-09	2006-07*	2007-08*	2008-09*
<b>PERSONAL SERVICES</b>						
Authorized Positions (Equals Sch. 7A)	231.8	238.8	238.8	\$20,226	\$20,991	\$20,991
Total Adjustments	-	4.0	14.0	-	984	3,256
Estimated Salary Savings	<u>-</u>	<u>-7.3</u>	<u>-7.3</u>	<u>-</u>	<u>-300</u>	<u>-300</u>
<b>Net Totals, Salaries and Wages</b>	<b>231.8</b>	<b>235.5</b>	<b>245.5</b>	<b>\$20,226</b>	<b>\$21,675</b>	<b>\$23,947</b>
Staff Benefits	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,139</u>	<u>3,658</u>	<u>4,085</u>
<b>Totals, Personal Services</b>	<b>231.8</b>	<b>235.5</b>	<b>245.5</b>	<b>\$23,365</b>	<b>\$25,333</b>	<b>\$28,032</b>
<b>OPERATING EXPENSES AND EQUIPMENT</b>				\$9,423	\$8,971	\$9,519
<b>SPECIAL ITEMS OF EXPENSE</b>						
Student Financial Aid				<u>\$5,392</u>	<u>\$6,082</u>	<u>\$7,696</u>
<b>Totals, Special Items of Expense</b>				<b>\$5,392</b>	<b>\$6,082</b>	<b>\$7,696</b>
<b>TOTALS, POSITIONS AND EXPENDITURES, ALL FUNDS (State Operations)</b>				<b>\$38,180</b>	<b>\$40,386</b>	<b>\$45,247</b>

## DETAIL OF APPROPRIATIONS AND ADJUSTMENTS (Reconciliation with Appropriations)

1 STATE OPERATIONS	2006-07*	2007-08*	2008-09*
<b>0001 General Fund</b>			
<b>APPROPRIATIONS</b>			
001 Budget Act appropriation	<u>\$10,671</u>	<u>\$10,631</u>	<u>\$11,239</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$10,671</b>	<b>\$10,631</b>	<b>\$11,239</b>
<b>0814 California State Lottery Education Fund</b>			
<b>APPROPRIATIONS</b>			
Government Code Section 8880.5	<u>\$162</u>	<u>\$178</u>	<u>\$178</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$162</b>	<b>\$178</b>	<b>\$178</b>

\* Dollars in thousands, except in Salary Range.

## 6600 Hastings College of the Law - Continued

1 STATE OPERATIONS	2006-07*	2007-08*	2008-09*
<b>0993 University Funds--Unclassified</b>			
APPROPRIATIONS			
Student enrollment fees	\$24,340	\$26,650	\$31,542
Other student fees	1,936	2,081	1,657
Scholarly publications	131	111	111
Allowance for overhead-DOE	196	82	82
Other	<u>744</u>	<u>653</u>	<u>438</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$27,347</b>	<b>\$29,577</b>	<b>\$33,830</b>
<b>9994 Extramural Funds</b>			
APPROPRIATIONS			
Federal funds	\$462	\$497	\$494
Private gifts, contracts and grants	3,728	2,165	1,701
Bond Financing	-	-	23,794
Other Hastings funds	<u>8,244</u>	<u>8,762</u>	<u>6,512</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$12,434</b>	<b>\$11,424</b>	<b>\$32,501</b>
<b>TOTALS, EXPENDITURES, ALL FUNDS (State Operations)</b>	<b>\$50,614</b>	<b>\$51,810</b>	<b>\$77,748</b>

### INFRASTRUCTURE OVERVIEW

Hastings College of the Law is a stand-alone institution with over 1,200 students and is affiliated with the University of California. The College's academic mission is dedicated exclusively to providing legal education of the highest quality. Hastings is located in San Francisco's Civic Center area. The campus is on 2.6 acres in an urban setting with three buildings totaling 581,000 gross square feet along with a parking lot of 37,000 gross square feet.

### SUMMARY OF PROJECTS

	State Building Program Expenditures	2006-07*	2007-08*	2008-09*
<b>60 CAPITAL OUTLAY</b>				
Major Projects				
<b>60.10 HASTINGS COLLEGE OF THE LAW</b>		<b>\$1,690</b>	<b>\$125</b>	<b>\$-</b>
60.10.002 200 McAllister Street--Code Compliance Upgrade		<u>1,690<sup>Cbn</sup></u>	<u>125<sup>Cn</sup></u>	<u>-</u>
<b>Totals, Major Projects</b>		<b>\$1,690</b>	<b>\$125</b>	<b>\$-</b>
<b>TOTALS, EXPENDITURES, ALL PROJECTS</b>		<b>\$1,690</b>	<b>\$125</b>	<b>\$-</b>
<b>FUNDING</b>				
6028 2002 Higher Education Capital Outlay Bond Fund		\$820	\$-	\$-
9994 Extramural Funds		<u>870</u>	<u>125</u>	<u>-</u>
<b>TOTALS, EXPENDITURES, ALL FUNDS</b>		<b>\$1,690</b>	<b>\$125</b>	<b>\$-</b>

### DETAIL OF APPROPRIATIONS AND ADJUSTMENTS (Reconciliation with Appropriations)

3 CAPITAL OUTLAY	2006-07*	2007-08*	2008-09*
<b>6028 2002 Higher Education Capital Outlay Bond Fund</b>			
APPROPRIATIONS			
Prior year balances available:			
Item 6600-301-6028, Budget Act of 2004	0	\$-	\$-
Augmentation per Government Code Sections 16352, 16409 and 16354	<u>\$820</u>	<u>-</u>	<u>-</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$820</b>	<b>\$-</b>	<b>\$-</b>
<b>9994 Extramural Funds</b>			
APPROPRIATIONS			
Other Hastings Funds	<u>\$870</u>	<u>\$125</u>	<u>\$-</u>
<b>TOTALS, EXPENDITURES</b>	<b>\$870</b>	<b>\$125</b>	<b>\$-</b>

\* Dollars in thousands, except in Salary Range.



**6600 Hastings College of the Law - Continued**

3 CAPITAL OUTLAY	<u>2006-07*</u>	<u>2007-08*</u>	<u>2008-09*</u>
TOTALS, EXPENDITURES, ALL FUNDS (Capital Outlay)	\$1,690	\$125	\$-

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