## 8380 Department of Personnel Administration

The Department of Personnel Administration (DPA) is the Governor's chief personnel policy advisor. The Department represents the Governor as the "employer" in all matters concerning state employer-employee relations. The Department is responsible for all issues related to salaries, benefits, and position classification. For rank and file employees, these matters are determined through the collective bargaining process and for excluded employees, through a meet and confer process. Specifically DPA:

- Represents the Governor in negotiations with the employee labor organizations regarding terms and conditions of employment
- Sets the terms and conditions of employment for employees excluded from collective bargaining (managers, supervisors, and confidential employees).
- Manages salaries, benefits, classifications, and administers all aspects of the terms and conditions of employment for state employees except for merit-related matters (merit-related matters are those involving hiring, promoting, and disciplining state employees).
- Administers the tax-deferred savings program for state employees.


## 3-YR EXPENDITURES AND POSITIONS (Summary of Program Requirements)

|  |  | Positions |  |  | Expenditures |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2005-06 | 2006-07 | 2007-08 | 2005-06* | 2006-07* | 2007-08* |
| 10 | Classification and Compensation | 33.2 | 39.4 | 52.3 | \$4,695 | \$5,363 | \$6,134 |
| 20 | Labor Relations | 18.4 | 23.9 | 25.8 | 2,690 | 4,329 | 4,207 |
| 25 | Legal Services | 39.1 | 49.7 | 49.7 | 5,359 | 8,079 | 8,119 |
| 40.01 | Administration | 31.5 | 37.1 | 37.1 | 3,668 | 4,339 | 4,190 |
| 40.02 | Distributed Administration |  | - | - | -3,668 | -4,339 | -4,190 |
| 54 | Benefits Administration | 58.0 | 66.3 | 68.1 | 41,144 | 46,389 | 47,484 |
| 99 | Unclassified (Benefit Payments) | - | - | - | 21,199 | 27,719 | 27,719 |
| TOTALS, POSITIONS AND EXPENDITURES (All Programs) |  | 180.2 | 216.4 | 233.0 | \$75,087 | \$91,879 | \$93,663 |
| FUNDING |  |  |  |  | 2005-06* | 2006-07* | 2007-08* |
| 0001 | General Fund |  |  |  | \$29,815 | \$34,107 | \$33,693 |
| 0367 | Indian Gaming Special Distribution Fund |  |  |  | 31 | 296 |  |
| 0821 | Flexelect Benefit Fund |  |  |  | 20,576 | 27,649 | 27,598 |
| 0915 | Deferred Compensation Plan Fund |  |  |  | 9,444 | 11,829 | 12,760 |
| 0995 | Reimbursements |  |  |  | 13,847 | 16,598 | 18,212 |
| 8008 | State Employees' Pretax Parking Fund |  |  |  | 1,374 | 1,400 | 1,400 |
| TOTAL | LS, EXPENDITURES, ALL FUNDS |  |  |  | \$75,087 | \$91,879 | \$93,663 |

Note that the expenditures for funds 0821 and 8008 include unclassified expenditures for benefit payments, which are detailed in the Detail of Appropriations and Adjustments.

## LEGAL CITATIONS AND AUTHORITY

## DEPARTMENT AUTHORITY

Government Code, Title 1, Division 1, Chapters 10.3 and 10.5; Government Code, Title 2, Division 5, Part 2.6; and California Code of Regulations, Title 2, Division 1, Chapter 3.

## MAJOR PROGRAM CHANGES

- An increase of $\$ 173,000$ in reimbursement authority and 2.0 two-year limited term positions (1.9 PYs) for the Classification and Compensation Division for workload associated with California Department of Corrections and Rehabilitation activity as required for the court-appointed receivership.
- An increase of $\$ 149,000$ in General Fund and 2.0 positions (1.9 PYs) for the Labor Relations Division to address workload associated with estimating the cost of collective bargaining issues.
- An increase of $\$ 726,000$ in Deferred Compensation Funds and $\$ 202,000$ in reimbursement authority for the Benefits Division to fund increased costs for the Third Party Administrator for the Savings Plus Program.
- An addition of 2.0 positions (1.9 PYs) and the redirection of $\$ 139,000$ in operating expenses for the Benefits Division to establish a communications and publications team to disseminate employee benefit information.

[^0]
## 8380 Department of Personnel Administration - Continued

- An increase of $\$ 1,056,000$ in reimbursement authority and 11.5 positions (10.9 PYs) to implement DPAs portion of the Fi\$Cal Project.

DETAILED BUDGET ADJUSTMENTS

|  | 2006-07* |  |  | 2007-08* |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Fund | Other Funds | Positions | General Fund | Other <br> Funds | Positions |
| Baseline Adjustment Descriptions <br> - SPP's Third Party Administrator's Cost and Financial Audit | \$- | \$- | - | \$- | \$928 | - |
| - Staffing for CDCR Lawsuits | - | - | - | - | 173 | 1.9 |
| - Reappropriation | - | 296 | - | - | - |  |
| - Other Baseline Adjustments | 508 | 533 | - | -55 | 871 | - |
| Totals, Baseline Adjustments | \$508 | \$829 | - | -\$55 | \$1,972 | 1.9 |
| Policy Adjustment Descriptions <br> - Office of Financial Management and Economic Research Augmentation | \$- | \$- | - | \$149 | \$- | 1.9 |
| - Financial Information System for California (FI\$Cal) | - | - | - | - | 1,056 | 10.9 |
| - Communications and Electronic Publications Request | - | - | - | - | - | 1.9 |
| Totals, Policy Adjustments | \$- | \$- | - | \$149 | \$1,056 | 14.7 |
| TOTALS, BUDGET ADJUSTMENTS | \$508 | \$829 | - | \$94 | \$3,028 | 16.6 |

## PROGRAM DESCRIPTIONS (Program Objectives Statement)

## 10 CLASSIFICATION AND COMPENSATION

The Classification and Compensation Division provides a variety of human resource services, including the development of policy relative to classification and compensation standards and the Career Executive Assignment (CEA) program; consultation to departments and agencies on position allocation and effective personnel management practices; technical expertise in resolving complex personnel management issues; the development and implementation of pay letters, layoff and State Restriction of Appointments (SROA) programs, the state's exempt employee program, and verification of qualifying state service for purposes of calculating service credit; the development and implementation of innovative personnel management concepts designed to address workforce challenges including succession planning, pay incentive programs, and a reduced workforce.

## 20 LABOR RELATIONS

The Labor Relations Division represents the Governor through the collective bargaining process and presents the state's management position in negotiations with the exclusive representatives (typically unions) of the 21 bargaining units. Collective bargaining issues include wages, hours, and working conditions for represented employees. The Division is responsible for setting the pay and benefits of employees excluded from the collective bargaining process including supervisors, managers, executives and confidential employees. (Confidential employees are generally those whose work assignments expose them to information that is sensitive or confidential in nature.) The Division provides cost estimates for collective bargaining proposals regarding changes to compensation, benefits, and working conditions. The Division is responsible for determining appropriate compensation levels for the state's employees through a salary survey program.

## 25 LEGAL

The Legal Division represents the state in all labor relations matters. The Division also represents agencies in areas such as personnel and discipline matters and wage and hour claims. The Department's attorneys are also called upon to provide legal representation in employment law, such as claims under the Americans with Disabilities Act and the Family Medical Leave Act.

## 40 ADMINISTRATION

The Department of Personnel Administration's Executive Office provides strategic planning and direction for the Department as well as advice to the Governor's Office on all matters involving state employer-employee relations. The Administration Program also provides staff support and service to the Department's line programs including fiscal, personnel, contract, procurement, information technology, and telecommunications services.

## 54 BENEFITS ADMINISTRATION

The Benefits Administration Program administers a comprehensive employee benefit package designed to assist the state in attracting and retaining a qualified and diversified workforce. Benefits include health, dental, vision, employee assistance,

[^1]
## 8380 Department of Personnel Administration - Continued

safety/wellness, life insurance, long-term disability insurance, and legal services. The Benefits Administration Program also manages the master service agreement with the State Compensation Insurance Fund to provide for the state's workers' compensation program. The Savings Plus Program administers a tax-deferred savings program for state employees to supplement their future retirement in addition to the Alternative Retirement Program.


## EXPENDITURES BY CATEGORY (Summary By Object)

| 1 State Operations | Positions |  |  | Expenditures |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005-06 | 2006-07 | 2007-08 | 2005-06* | 2006-07* | 2007-08* |
| PERSONAL SERVICES |  |  |  |  |  |  |
| Authorized Positions (Equals Sch. 7A) | 180.2 | 227.0 | 227.0 | \$11,438 | \$13,618 | \$13,829 |

[^2]
## 8380 Department of Personnel Administration - Continued

| ations | Positions |  |  | Expenditures |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005-06 | 2006-07 | 2007-08 | 2005-06* | 2006-07* | 2007-08* |
| Total Adjustments | - | - | 17.5 | - | - | 1,075 |
| Estimated Salary Savings | - | -10.6 | -11.5 |  | -665 | -676 |
| Net Totals, Salaries and Wages | 180.2 | 216.4 | 233.0 | \$11,438 | \$12,953 | \$14,228 |
| Staff Benefits | - | - | - | 4,055 | 5,311 | 5,812 |
| Totals, Personal Services | 180.2 | 216.4 | 233.0 | \$15,493 | \$18,264 | \$20,040 |
| OPERATING EXPENSES AND EQUIPMENT |  |  |  | \$15,067 | \$22,295 | \$22,599 |
| SPECIAL ITEMS OF EXPENSE |  |  |  |  |  |  |
| Rural Health Care Equity Program (Actives) |  |  |  | \$13,978 | \$13,983 | \$13,983 |
| Rural Health Care Equity Program (Annuitants) |  |  |  | 9,319 | 9,322 | 9,322 |
| Indian Gaming Special Distribution Fund |  |  |  | 31 | 296 | - |
| Totals, Special Items of Expense |  |  |  | \$23,328 | \$23,601 | \$23,305 |
| TOTALS, POSITIONS AND EXPENDITURES, ALL FUNDS (State Operations) |  |  |  | \$53,888 | \$64,160 | \$65,944 |
| 4 Unclassified |  |  |  |  | xpenditures |  |
|  |  |  |  | 2005-06* | 2006-07* | 2007-08* |
| Flexelect Benefit Fund |  |  |  | \$19,825 | \$26,319 | \$26,319 |
| State Employees' Pretax Parking Fund |  |  |  | 1,374 | 1,400 | 1,400 |
| TOTALS, EXPENDITURES, ALL FUNDS (Unclassified) |  |  |  | \$21,199 | \$27,719 | \$27,719 |

DETAIL OF APPROPRIATIONS AND ADJUSTMENTS (Reconciliation with Appropriations)

| 1 STATE OPERATIONS | 2005-06* | 2006-07* | 2007-08* |
| :---: | :---: | :---: | :---: |
| 0001 General Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| 001 Budget Act appropriation | \$9,669 | \$10,294 | \$10,389 |
| Allocation for employee compensation | - | 448 | - |
| Adjustment per Section 3.60 | -54 | 62 | - |
| Adjustment per Section 4.75 Statewide Surcharge | - | -1 | - |
| Transfer to Legislative Claims (9670) | -2 | - | - |
| 004 Budget Act appropriation | 23,305 | 23,305 | 23,304 |
| Adjustment per Section 4.75 Statewide Surcharge | - | -1 | - |
| Prior year balances available: |  |  |  |
| Item 8380-004-0001, Budget Act of 2004 | 392 | 392 | - |
| Totals Available | \$33,310 | \$34,499 | \$33,693 |
| Unexpended balance, estimated savings | -3,103 | -392 | - |
| Balance available in subsequent years | -392 | - | - |
| TOTALS, EXPENDITURES | \$29,815 | \$34,107 | \$33,693 |
| 0367 Indian Gaming Special Distribution Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| Prior year balances available: |  |  |  |
| Item 8380-001-0367, Budget Act of 2000, as reappropriated by Item 8380-490, Budget Acts of 2001, 2002, 2003, 2004, 2005 and 2006 | \$327 | \$296 | - |
| Totals Available | \$327 | \$296 | \$- |
| Balance available in subsequent years | -296 | - | - |
| TOTALS, EXPENDITURES | \$31 | \$296 | \$- |
| 0821 Flexelect Benefit Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| 001 Budget Act appropriation | \$1,249 | \$1,319 | \$1,279 |
| Allocation for employee compensation | - | 9 | - |

[^3]
## 8380 Department of Personnel Administration - Continued

| 1 STATE OPERATIONS | 2005-06* | 2006-07* | 2007-08* |
| :---: | :---: | :---: | :---: |
| Adjustment per Section 3.60 | -1 | 2 | - |
| Totals Available | \$1,248 | \$1,330 | \$1,279 |
| Unexpended balance, estimated savings | -497 | - | - |
| TOTALS, EXPENDITURES | \$751 | \$1,330 | \$1,279 |
| 0915 Deferred Compensation Plan Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| 001 Budget Act appropriation | \$9,796 | \$11,712 | \$12,760 |
| Allocation for employee compensation | - | 101 | - |
| Adjustment per Section 3.60 | -8 | 16 | - |
| Transfer to Legislative Claims (9670) | -3 | - | - |
| Totals Available | \$9,785 | \$11,829 | \$12,760 |
| Unexpended balance, estimated savings | -341 | - | - |
| TOTALS, EXPENDITURES | \$9,444 | \$11,829 | \$12,760 |
| 0995 Reimbursements |  |  |  |
| APPROPRIATIONS |  |  |  |
| Reimbursements | \$13,847 | \$16,598 | \$18,212 |
| TOTALS, EXPENDITURES, ALL FUNDS (State Operations) | \$53,888 | \$64,160 | \$65,944 |
| 4 UNCLASSIFIED | 2005-06* | 2006-07* | 2007-08* |
| 0821 Flexelect Benefit Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| Government Code Sec 1156 (claims paid) | \$19,825 | \$26,319 | \$26,319 |
| TOTALS, EXPENDITURES | \$19,825 | \$26,319 | \$26,319 |
| 8008 State Employees' Pretax Parking Fund |  |  |  |
| APPROPRIATIONS |  |  |  |
| Government Code Section 1156.1 | \$1,374 | \$1,400 | \$1,400 |
| TOTALS, EXPENDITURES | \$1,374 | \$1,400 | \$1,400 |
| TOTALS, EXPENDITURES, ALL FUNDS (Unclassified) | \$21,199 | \$27,719 | \$27,719 |
| TOTALS, EXPENDITURES, ALL FUNDS (State Operations and Unclassified) | \$75,087 | \$91,879 | \$93,663 |
| FUND CONDITION STATEMENTS ${ }^{\text {200 }}$ 2005-06* 2006-07* 2007-08* |  |  |  |
|  |  |  |  |
| 0258 Work and Family Fund ${ }^{\text {s }}$ |  |  |  |
| BEGINNING BALANCE | \$349 | - | - |
| REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS |  |  |  |
| Transfers and Other Adjustments: |  |  |  |
| TO0001 To General Fund per Government Code Section 16346 | -349 | - | - |
| Total Revenues, Transfers, and Other Adjustments | -\$349 | - | - |
| Total Resources | - | - | - |
| FUND BALANCE | - | - | - |
| 0821 Flexelect Benefit Fund ${ }^{\text {N }}$ |  |  |  |
| BEGINNING BALANCE | \$8,285 | \$8,517 | \$9,249 |
| Prior year adjustments | 2,163 | - | - |
| Adjusted Beginning Balance | \$10,448 | \$8,517 | \$9,249 |
| REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS |  |  |  |
| Revenues: |  |  |  |
| 215100 Surplus Money Investments (DPA) | 330 | 226 | 226 |
| 216600 Fees and Licenses (Administrative Fees) | 264 | 600 | 600 |
| 261900 Escheat of Unclaimed Checks | 18 | - | - |

[^4]
## 8380 Department of Personnel Administration - Continued

|  |  |  |  | 2005-06* | 2006-07* | 2007-08* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 299600 Other: |  |  |  |  |  |  |
| Employee Contributions - Health Care |  |  |  | 9,453 | 13,359 | 15,395 |
| Employee Contributions - Dependent Care |  |  |  | 8,580 | 14,196 | 17,171 |
| Total Revenues, Transfers, and Other Adjustments |  |  |  | \$18,645 | \$28,381 | \$33,392 |
| Total Resources |  |  |  | \$29,093 | \$36,898 | \$42,641 |
| EXPENDITURES AND EXPENDITURE ADJUSTMENTS |  |  |  |  |  |  |
| Expenditures: |  |  |  |  |  |  |
| 8380 Department of Personnel Administration |  |  |  |  |  |  |
| State Operations |  |  |  | 751 | 1,330 | 1,279 |
| Unclassified |  |  |  | 19,825 | 26,319 | 26,319 |
| Health Care Reimbursement Account |  |  |  | $(10,046)$ | $(13,486)$ | $(13,486)$ |
| Dependent Care Reimbursement Accounts |  |  |  | $(9,779)$ | $(12,833)$ | $(12,833)$ |
| Total Expenditures and Expenditure Adjustments |  |  |  | \$20,576 | \$27,649 | \$27,598 |
| FUND BALANCE |  |  |  | \$8,517 | \$9,249 | \$15,043 |
| 0915 Deferred Compensation Plan Fund ${ }^{\text {N }}$ |  |  |  |  |  |  |
| BEGINNING BALANCE |  |  |  | \$5,533,061 | \$7,045,885 | \$8,606,110 |
| REVENUES, TRANSFERS, AND OTHER ADJUSTMENTS |  |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |
| 215600 Interest on Investments (Participants) |  |  |  | 494,756 | 494,756 | 494,756 |
| 221100 Other (Employee Contributions) |  |  |  | 1,015,937 | 1,066,734 | 1,066,734 |
| 250300 Surplus Money Investments (DPA) |  |  |  | 272 | 268 | 300 |
| 299900 Fees and Licenses (Administrative Fees) |  |  |  | 11,310 | 10,300 | 10,800 |
| Total Revenues, Transfers, and Other Adjustments |  |  |  | \$1,522,275 | \$1,572,058 | \$1,572,590 |
| Total Resources |  |  |  | \$7,055,336 | \$8,617,943 | \$10,178,700 |
| EXPENDITURES AND EXPENDITURE ADJUSTMENTS |  |  |  |  |  |  |
| Expenditures: |  |  |  |  |  |  |
| 0840 State Controller (State Operations) |  |  |  | 3 | 4 | 6 |
| 8380 Department of Personnel Administration (State Operations) |  |  |  | 9,444 | 11,829 | 12,760 |
| Other Disbursements: Payments to Participants |  |  |  |  |  |  |
| 9670 Equity Claims of California Victim Compensation and Government Claims Board and (State Operations) |  |  |  | 4 | - | - |
| Total Expenditures and Expenditure Adjustments |  |  |  | \$9,451 | \$11,833 | \$12,766 |
| FUND BALANCE |  |  |  | \$7,045,885 | \$8,606,110 | \$10,165,934 |
| CHANGES IN AUTHORIZED POSITIONS | Positions |  |  | Expenditures |  |  |
|  | 2005-06 | 2006-07 | 2007-08 | 2005-06* | 2006-07* | 2007-08* |
| Totals, Authorized Positions | 180.2 | 227.0 | 227.0 | \$11,438 | \$13,618 | \$13,829 |
| Workload and Administrative Adjustments: |  |  |  | Salary Range |  |  |
| Transfer from Program 54, Benefits Administration: |  |  |  |  |  |  |
| Sr Mngmt Auditor | - | -1.0 | - | 5,211-6,286 | -75 |  |
| Transfer to Program 40, Administration: |  |  |  |  |  |  |
| Sr Mngmt Auditor |  | 1.0 | - - | 5,211-6,286 | 75 | - |
| Totals, Workload \& Admin Adjustments | - | - | - | \$- | \$- | \$- |
| Proposed New Positions: |  |  |  |  |  |  |
| Program 10, Classification and Compensation: |  |  |  |  |  |  |
| Personnel Program Advisor | - | - | 4.0 | 5,970-6,584 | - | 304 |
| Staff Program Analyst | - | - | 0.5 | 4,898-5,955 | - | 35 |
| Staff Personnel Program Analyst | - | - | 6.0 | 4,912-5,926 | - | 408 |

[^5]
## 8380 Department of Personnel Administration - Continued

|  | Positions |  |  | Expenditures |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005-06 | 2006-07 | 2007-08 | 2005-06* | 2006-07* | 2007-08* |
| Research Analyst II | - | - | 1.0 | 4,467-5,431 | - | 63 |
| Office Technician (T) | - | - | 1.0 | 2,598-3,157 | - | 38 |
| Graduate Student Assistant | - | - | 1.0 | 1,740-2,634 | - | 22 |
| Program 20, Labor Relations |  |  |  |  |  |  |
| Staff Services Manager I | - | - | 1.0 | 4,912-5,926 | - | 65 |
| Office Technician (T) | - | - | 1.0 | 2,598-3,157 | - | 35 |
| Program 54, Benefits |  |  |  |  |  |  |
| Associate Governmental Program Analyst | - | - | 1.0 | 4,255-5,172 | - | 57 |
| Graphic Designer II | - | - | 1.0 | 3,583-4,355 | - | 48 |
| Totals, Proposed New Positions | - | - | 17.5 | \$- | \$- | \$1,075 |
| Total Adjustments | - | - | 17.5 | \$- | \$- | \$1,075 |
| TOTALS, SALARIES AND WAGES | 180.2 | 227.0 | 244.5 | \$11,438 | \$13,618 | \$14,904 |

[^6]
[^0]:    * Dollars in thousands, except in Salary Range.

[^1]:    * Dollars in thousands, except in Salary Range.

[^2]:    * Dollars in thousands, except in Salary Range.

[^3]:    * Dollars in thousands, except in Salary Range.

[^4]:    * Dollars in thousands, except in Salary Range.

[^5]:    * Dollars in thousands, except in Salary Range.

[^6]:    * Dollars in thousands, except in Salary Range.

